

**CHARLES L. BALLARD**  
*Curriculum Vitae, May 4, 2008*

***Home Address:***

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***Business Address:***

Department of Economics  
Michigan State University  
East Lansing, MI 48824-1038  
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***Personal:***

Date of Birth: September 19, 1954  
Citizenship: USA

***Education:***

Ph.D., 1983, Economics, Stanford University.  
M.A., 1981, Economics, Stanford University.  
A.B., 1976 (*Magna cum Laude*), Economics, Princeton University.

***Employment:***

Director, State of the State Survey, Institute for Public Policy and Social Research, 2007-  
Present.  
Professor, Michigan State University, 1993-Present.  
Associate Professor, Michigan State University, 1988-1993.  
Visiting Lecturer, University of Melbourne, May-June, 1991.  
Assistant Professor, Michigan State University, 1983-1988.  
Visiting Assistant Professor, Stanford University, Autumn, 1984.  
Economist, United States Department of Commerce, Bureau of Economic Analysis,  
1976-1978.

***Teaching:***

Undergraduate Courses:

Introductory microeconomics  
Intermediate microeconomics  
Tax and expenditure policy  
State-and-local public finance  
Economics of poverty and income distribution

Graduate course:

Economics of taxation

Economics module for a professional-education course

***Consulting:***

Public Sector Consultants, 2008  
The Center for Michigan, 2007-08  
United States Department of Health and Human Services, 2005-2006.  
Abt Associates, 2004.  
Michigan Chamber of Commerce, 2001-2004.  
Ministry of Business and Industry, Denmark, 1999.  
Finnish Forest Research Institute, 1998.  
Educational Testing Service, 1998.  
United States Department of Agriculture, Economic Research Service, 1996-1998.  
Helsinki School of Economics and Business Administration, 1994-1995.  
United States Department of Treasury, Office of Tax Analysis, 1982-1987.

***Honors and Awards:***

Michigan Applied Public Policy Research Grant, Institute for Public Policy and Social Research, Michigan State University, 2007.

College of Social Science Alumni Association Outstanding Teacher Award, Michigan State University, 2007.

Outstanding Faculty/Staff Award, Resource Center for Persons with Disabilities, Michigan State University, 2002, 2005.

John D. and Dortha J. Withrow Teacher/Scholar Award, Eli Broad College of Business, Michigan State University, 2000.

Teacher-Scholar Award, Michigan State University, 1990.

John M. Olin Research Fellowship, Stanford University, 1986-87.

National Science Foundation grant, SES 8520283, 1986.

National Science Foundation grant, SES 8420515, 1985.

Honorable Mention winner in the 1984 National Tax Association-Tax Institute of America contest for outstanding dissertations in government taxation and finance.

***Publications:***

**A. Books:**

*Michigan's Economic Future: Challenges and Opportunities.* Michigan State University Press (2006).

*Michigan at the Millennium: A Benchmark and Analysis of its Fiscal and Economic Structure* (co-edited with Paul N. Courant, Douglas C. Drake, Ronald C. Fisher, and Elisabeth R. Gerber). East Lansing, MI: Michigan State University Press, 2003.

*Real Economics for Real People*. Boston: Pearson Custom Publishing, 2000. (Second edition, 2001; Supplement to second edition, 2003. Third edition, 2004. Supplement to third edition, 2007.)

*A General Equilibrium Model for Tax Policy Evaluation* (with Don Fullerton, John B. Shoven, and John Whalley). Chicago: University of Chicago Press for the National Bureau of Economic Research, 1985.

## **B. Journal Articles:**

“Internet Purchases, Cross-Border Shopping, and Sales Taxes” (with Jaimin Lee). *National Tax Journal* 60 (December, 2007): 711-725.

“Non-Homothetic Preferences and the Non-Environmental Effects of Environmental Taxes” (with John H. Goddeeris and Sang-Kyum Kim). *International Tax and Public Finance* 12 (March, 2005): 115-130.

“Gender, Expectations, and Grades in Microeconomics” (with Marianne F. Johnson). *Feminist Economics* 11 (March, 2005): 95-122.

“Basic Math Skills and Performance in an Introductory Economics Class” (with Marianne F. Johnson). *Journal of Economic Education* 35 (Winter, 2004): 3-23.

“International Ramifications of U.S. Tax-Policy Changes” (with Kiwon Kang). *Journal of Policy Modeling* 25 (November, 2003): 825-835.

“Financing Universal Health Care in the United States: A General Equilibrium Analysis of Efficiency and Distributional Effects” (with John H. Goddeeris). *National Tax Journal* 52 (March, 1999): 31-52.

“The Effects of Economic Integration in the Pacific Rim: A Computational General Equilibrium Analysis” (with Inkyo Cheong). *Journal of Asian Economics* 8 (Winter, 1997): 505-524.

“The Efficiency Cost of Redistribution: A Review Analysis” (with John H. Goddeeris). *Public Economics Review* 1 (December, 1996): 33-67.

“The Marginal Efficiency Effects of Taxes and Subsidies in the Presence of Externalities: A Computational General Equilibrium Approach” (with Steven G. Medema). *Journal of Public Economics* 52 (September, 1993): 199-216.

“Distortionary Taxes and the Provision of Public Goods” (with Don Fullerton). *Journal of Economic Perspectives* 6 (Summer, 1992): 117-131. (Reprinted in John Creedy (ed.), *Measuring Welfare Changes*, Cheltenham, UK: Edward Elgar Publishing Ltd., and in Jack Rabin and Glenn L. Stevens (eds.), *Handbook of Fiscal and Monetary Policy*, New York: Marcel Dekker, Inc.).

“Marginal Efficiency Cost Calculations for Government Exhaustive Expenditure and for Redistribution.” *Public Finance* 46, No. 2 (1991): 177-185.

“Marginal Welfare Cost Calculations: Differential Analysis vs. Balanced-Budget Analysis.” *Journal of Public Economics* 41 (April, 1990): 263-276.

“The Marginal Efficiency Cost of Redistribution.” *American Economic Review* 78 (December, 1988): 1019-1033.

“Tax Policy and Consumer Foresight: A General Equilibrium Simulation Study.” *Economic Inquiry*, 25 (April, 1987): 267-284.

“The Total Welfare Cost of the United States Tax System: A General Equilibrium Approach” (with John B. Shoven and John Whalley). *National Tax Journal*, 38 (June, 1985): 125-140. (Reprinted in John Creedy (ed.), *Measuring Welfare Changes*. Cheltenham, UK: Edward Elgar Publishing Ltd.).

“General Equilibrium Computations of the Marginal Welfare Costs of Taxation in the United States” (with John B. Shoven and John Whalley). *American Economic Review*, 75 (March, 1985): 128-138. (Reprinted as National Bureau of Economic Research Reprint No. 618. Also reprinted in Alan J. Auerbach (ed.), *Public Finance*, a compilation of the papers that appear most frequently on graduate reading lists in public economics. Also reprinted in *Cost-Benefit Analysis*, edited by A.C. Harberger and Glenn P. Jenkins, published by Edward Elgar Publishing Ltd.)

### **C. Papers in Proceedings and Volumes:**

“The Economic and Fiscal Background of Metropolitan Policies in Michigan.” Forthcoming in Richard W. Jelier and Gary Sands (eds.), *Metropolitan Affairs and the Triple Bottom Line in Michigan*. East Lansing, MI: Michigan State University Press.

“Alternative Minimum Taxpayers: Who They Are and Where They Live” (with Paul L. Menchik). *Proceedings of the 98<sup>th</sup> Annual Conference of the National Tax Association* (2006): 264-272.

“Tax Exporting Through Federal Deductibility of State and Local Taxes” (with Paul L. Menchik). *Proceedings of the 97<sup>th</sup> Annual Conference of the National Tax Association*. Washington, D.C.: National Tax Association (2005): 26-38.

- “Preface” (with Paul N. Courant, Douglas C. Drake, Ronald C. Fisher, and Elisabeth R. Gerber). In Charles L. Ballard, Paul N. Courant, Douglas C. Drake, Ronald C. Fisher, and Elisabeth R. Gerber (eds.), *Michigan at the Millennium: A Benchmark and Analysis of its Fiscal and Economic Structure*. East Lansing, MI: Michigan State University Press (2003): xix-xxvii.
- “Overview of Michigan’s Revenue System.” In Charles L. Ballard, Paul N. Courant, Douglas C. Drake, Ronald C. Fisher, and Elisabeth R. Gerber (eds.), *Michigan at the Millennium: A Benchmark and Analysis of its Fiscal and Economic Structure*. East Lansing, MI: Michigan State University Press (2003): 513-534.
- “International Aspects of Fundamental Tax Reform.” In George R. Zodrow and Peter Mieszkowski (eds.), *United States Tax Reform in the 21<sup>st</sup> Century*. Cambridge and New York: Cambridge University Press (2002): 109-139.
- “Studying the Past and Future with Infinite-Horizon Simulation Models.” In Amedeo Fossati and Wolfgang Wiegard (eds.), *Policy Evaluation with Computable General Equilibrium Models*. London and New York: Routledge (2002): 3-19.
- “Marginal Efficiency Cost Calculations for Different Types of Government Expenditure: A Review.” In John G. Head and Richard Krever (eds.), *Taxation Towards 2000*. Melbourne: Australian Tax Research Foundation (1997): 537-563.
- “Taxation and Saving.” In John G. Head and Richard Krever (eds.), *Taxation Towards 2000*. Melbourne: Australian Tax Research Foundation (1997): 267-292.
- “On the Specification of Simulation Models for Evaluating Income and Consumption Taxes.” In Manfred Rose (ed.), *Heidelberg Congress on Taxing Consumption*, Berlin: Springer-Verlag (1990): 147-188.
- “The Value-Added Tax: The Efficiency Cost of Achieving Progressivity By Using Exemptions” (with John B. Shoven). In Michael J. Boskin (ed.), *Modern Developments in Public Finance: Essays in Honor of Arnold Harberger*. Oxford: Basil Blackwell (1987): 109-129.
- “The Value-Added Tax: A General Equilibrium Look at its Efficiency and Incidence” (with John Karl Scholz and John B. Shoven). In Martin Feldstein (ed.), *The Effects of Taxation on Capital Formation*. Chicago: University of Chicago Press for the National Bureau of Economic Research (1987): 445-474. (A brief version of this paper appeared in Martin Feldstein (ed.), *Taxes and Capital Formation*, Chicago: University of Chicago Press (1987): 105-107.)
- “Consumption Taxes, Foresight, and Welfare: A Computational General Equilibrium Analysis” (with Lawrence H. Goulder). In John Piggott and John Whalley (eds.), *New Directions in Applied General Equilibrium Modeling*. Cambridge: Cambridge University Press (1985): 253-282.

“Two Dynamic General Equilibrium Models for Evaluating Income and Consumption Taxes.” *Proceedings of the Seventy-Seventh Annual Meeting of the National Tax Association-Tax Institute of America* (1985): 237-243.

“Expectations in Numerical General Equilibrium Models” (with Lawrence H. Goulder). In T. Basar and L.F. Pau (eds.), *Dynamic Modeling and Control of National Economies 1983*. Oxford: Pergamon Press, Ltd. (1984): 57-62.

“Taxes and Capital Formation” (with John B. Shoven). In Sijbren Cnossen (ed.), *Comparative Tax Studies: Essays in Honor of Richard Goode*. Amsterdam: North-Holland Publishing Co. (1983): 389-408.

#### **D. Other Publications:**

“Comment” on “Corporate Taxes in the World Economy: Reforming the Taxation of Cross-Border Income”, by Harry Grubert and Rosanne Altshuler. In John W. Diamond and George R. Zodrow (eds.), *Fundamental Tax Reform: Issues, Choices, and Implications*. Cambridge, MA: MIT Press (2008): 355-57.

“General Equilibrium Models.” In Joseph J. Cordes, Robert D. Ebel, and Jane G. Gravelle (eds.), *The Encyclopedia of Taxation and Tax Policy* (2<sup>nd</sup> edition). Washington, D.C.: The Urban Institute Press (2005): 169-172.

Review of *Social Security Pension Reform in Europe* (edited by Martin Feldstein and Horst Siebert), and *The Distributional Aspects of Social Security and Social Security Reform* (edited by Martin Feldstein and Jeffrey B. Liebman). *Journal of Economic Literature* 42 (March, 2004): 21-23.

“General Equilibrium Models.” In Joseph J. Cordes, Robert D. Ebel, and Jane G. Gravelle (eds.), *The Encyclopedia of Taxation and Tax Policy*. Washington, D.C.: The Urban Institute Press (1999): 150-153.

“Comments on Intertemporal General Equilibrium Models.” In *Joint Committee on Taxation Tax Modeling Project and 1997 Tax Symposium Papers*. Prepared and compiled by the staff of the Joint Committee on Taxation, Washington, D.C.: USGPO (November 20, 1997): 152-163.

Review of Jane G. Gravelle, *The Economic Effects of Taxing Capital Income*, *Journal of Economic Literature* 34 (June, 1996): 777-778.

Review of Dale Jorgenson and Kun-Young Yun, *Tax Reform and the Cost of Capital*, *Journal of Economic Literature* 31 (March, 1993): 256-257.

Review of Lars Bergman, Dale Jorgenson, and Ernő Zalai (eds.), *General Equilibrium Modeling and Economic Policy Analysis*, *Journal of Economic Literature* 30 (September, 1992): 1500-1502.

Review of Joseph A. Pechman, *Who Paid the Taxes, 1966-85?*, *Journal of Economic Literature* 24 (March, 1986): 105-107.

## **E. Research Reports:**

“Michigan’s Tax Climate: A Closer Look.” Report prepared for the Michigan Chamber Foundation, April, 2004.

“Michigan’s Tax Climate: A New Perspective.” Report prepared for the Michigan Chamber Foundation, Spring, 2002.

“Integrating Labor Supply in an Economywide Modeling Framework.” Report prepared for the United States Department of Agriculture, Economic Research Service, Food and Consumer Economics Division, August 15, 1997.

“Economic Analysis of Gross Income Taxes” (with Ronald C. Fisher). Report to Department of the Treasury, Office of Tax Analysis, Order No. OS-85-980, November, 1985. A Treasury Department report based on this research was transmitted to Congress on November 12, 1986.

“The Value-Added Tax: The Efficiency Cost of Achieving Progressivity by Using Exemptions” (with John B. Shoven). Report to the Department of the Treasury, Office of Tax Analysis, Order No. OS-84-1657, June, 1985.

“Marginal Deadweight Loss Estimates, Deficits, and Dynamic Tax Policy Evaluation” (with Lawrence H. Goulder, John B. Shoven, and John Whalley). Report to Department of the Treasury, Office of Tax Analysis, Order No. OS-83-929, September, 1984.

## **Work in Progress:**

“Public Policy Preferences and Perceptions of Inequality and Discrimination” (with Jeremy F. Duff and Elisabeth R. Gerber), March 15, 2007. We are working on a revised version of this paper, for journal submission.

“The State(s) of Income Inequality” (with Paul L. Menchik). We are preparing a paper for journal submission.

## **Research Papers Presented at Conferences:**

“Public Policy Preferences and Perceptions of Inequality and Discrimination” (with Jeremy F. Duff and Elisabeth R. Gerber). Presented at the 64<sup>th</sup> Annual Meeting of the Midwest Political Science Association, Chicago, IL, April 23, 2006.

“Empirical Estimation of Tariff Evasion and Customs Fraud in Korea” (with Yoon-Sang Kim). Presented at the 61<sup>st</sup> Congress of the International Institute of Public Finance, Jeju Island, Korea, August 22-25, 2005.

“Equality, Ideology, and Policy Preferences” (with Jeremy F. Duff and Elisabeth R. Gerber). Presented at the 63<sup>rd</sup> Annual Meeting of the Midwest Political Science Association, Chicago, IL, April 8, 2005.

- “First, Do No Harm: Welfare Gains and Welfare Losses from Environmental Taxation” (with John H. Goddeeris). Presented at the 7<sup>th</sup> Annual Conference of Global Economic Analysis, Washington, D.C., June 19, 2004.
- “Internet Purchases, Cross-Border Shopping, and Sales Taxes” (with Jaimin Lee). Presented at the 60<sup>th</sup> Congress of the International Institute of Public Finance, Universita Bocconi, Milan, Italy, August 23, 2004.
- “U.S. Tax Policy and International Flows of Goods and Capital” (with Kiwon Kang). Presented at the 4<sup>th</sup> Annual Conference on Global Economic Analysis, Purdue University, June 27-29, 2001.
- “Basic Math Skills and Performance in an Introductory Economics Class” (with Marianne F. Johnson). Presented at the Allied Social Science Association annual meetings, New Orleans, LA, January 6, 2001, and at the Student Success Conference, Michigan State University, September 27, 1999.
- “Studying the Past and the Future with Infinite-Horizon Simulation Models.” Presented at the Conference on Policy Evaluation with Computable General Equilibrium Models, Genoa, Italy, October 29-30, 1999.
- “How Many Hours are in a Simulated Day? The Effects of Time Endowment on the Results of Tax-Policy Simulation Models.” Presented at the Conference on Using OLG Models for Policy Analysis, Copenhagen, Denmark, August 13-14, 1999.
- “International Aspects of Fundamental Tax Reform”. Presented at the Conference on Tax Reform for the Millennium, Rice University, November 5, 1998.
- “Comments on Intertemporal General Equilibrium Models”. Paper based on remarks presented at the Conference on Fundamental Tax Reform, Washington, D.C., January 17, 1997.
- “Financing Universal Health Care in the United States: A General Equilibrium Analysis of Efficiency and Distributional Effects” (with John H. Goddeeris). Presented at the Midwest Economics Association meetings, Indianapolis, IN, April 1, 1993, and at the Conference on Applied General Equilibrium Analysis, Wilfried Laurier University, Waterloo, Ontario, October 24, 1992.
- “An Assessment of the Effects of a Tax on Consumption, Using a Computational General Equilibrium Model with Overlapping Generations” (with Jae-Jin Kim). Presented at the Sixth Conference on Computational General Equilibrium Modeling, Waterloo, Ontario, October 26-28, 1995.
- “Marginal Efficiency Cost Calculations for Different Types of Government Expenditure: A Review”. Presented at the Australian Conference in Applied General Equilibrium, Melbourne, May 27-28, 1991. Printed as General Paper No. G-96, Impact Project, Melbourne, August, 1991.

- “On the Specification of Simulation Models for Evaluating Income and Consumption Taxes”. Presented at the Congress on Taxing Consumption, Heidelberg, Federal Republic of Germany, June 29, 1989.
- “The Efficiency Effects of Pigouvian Taxes and Subsidies: A Computational General Equilibrium Approach” (with Steven G. Medema). Presented at the Conference on Applied General Equilibrium Analysis, Waterloo, Ontario, October 26, 1991, at the Seminar on Applied General Equilibrium Modeling, Vila Real Portugal, September 26, 1988, and at the National Bureau of Economic Research Conference on Applied General Equilibrium Modeling, Stanford, CA, March 11, 1988.
- “Marginal Efficiency Cost Calculations: Differential Analysis vs. Balanced-Budget Analysis”. Presented at the National Bureau of Economic Research Conference on Applied General Equilibrium Modeling, Stanford, CA, May 1, 1987.
- “The Marginal Efficiency Cost of Redistribution”. Presented at Applied General Equilibrium Modeling Conference, University of Western Ontario, December, 1987, at the Southern Economic Association annual meeting, New Orleans, LA, November 25, 1986, at the International Institute for Applied Systems Analysis, Laxenburg, Austria, August 28, 1986, and at the National Bureau of Economic Research Conference on Applied General Equilibrium Modeling, Cambridge, MA, August 9, 1985.
- “A General Equilibrium Assessment of the Value-Added Tax” (with John B. Shoven and John Karl Scholz). Presented at the National Bureau of Economic Research Conference on Taxation and Capital Formation, Palm Beach, FL, February 14-15, 1986, and at the National Bureau of Economic Research Conference on Applied General Equilibrium Modeling, Stanford, CA, April 12, 1985.
- “Tax Policy and Income Distribution: A General Equilibrium Simulation Study” (with Lawrence H. Goulder). Presented at the Econometric Society meetings, New York, NY, December 29, 1985.
- “Two Dynamic Models for Evaluating Income and Consumption Taxes”. Presented at the 77<sup>th</sup> Annual Meeting of the National Tax Association – Tax Institute of America, Nashville, TN, November 27, 1984.
- “The Consumption Tax in an Extended Life-Cycle Model with Demographic Change”. Presented at the Conference on General Equilibrium Modeling, University of Western Ontario, March 9, 1984, and at the National Bureau of Economic Research Conference on Applied General Equilibrium Modeling, February 23, 1984.
- “Expectations in Numerical General Equilibrium Models” (with Lawrence H. Goulder). Presented at the National Bureau of Economic Research Conference on Applied General Equilibrium Modeling, Stanford, CA, January 6-7, 1983.

### **Other Research Papers:**

“The Effects of Taxes on Foreign Direct Investment in the United States” (with Taejoo Kim). Michigan State University, May 10, 2001.

“Financing Universal Health Care in the United States: A General Equilibrium Analysis of Efficiency and Distributional Effects” (with John H. Goddeeris), *Econometrics and Economic Theory Paper No. 9104*, Michigan State University, April, 1993.

“Wage Tax Distortions and Public Good Provision” (with Don Fullerton). National Bureau of Economic Research Paper No. 3506, November, 1990.

“On the Specification of Tax Policy Simulation Models with Infinite Horizon.” Michigan State University, August, 1988.

“The Marginal Efficiency Cost of Redistribution.” *Econometrics and Economic Theory Paper No. 8703*, Michigan State University, August, 1987.

“Marginal Efficiency Cost Calculations: Differential Analysis vs. Balanced-Budget Analysis.” Center for Economic Policy Research Publication No. 93, Stanford University, February, 1987.

“Tax Incidence Calculations with an Overlapping-Generations General Equilibrium Model” (with Lawrence H. Goulder). Michigan State University, April, 1987.

“The Welfare Cost of Distortions in the United States Tax System: A General Equilibrium Approach” (with John B. Shoven and John Whalley). National Review of Economic Research Working Paper No. 1043, December, 1982.

“Expectations in Numerical General Equilibrium Models” (with Lawrence H. Goulder). Research Paper No. 31, Workshop on Factor Markets, Stanford University, September, 1982.

### ***Professional Memberships:***

American Economic Association  
International Institute of Public Finance  
National Tax Association

### ***Reviewer for:***

*American Economic Review*  
*Berkeley Electronic Journals in Economic Analysis and Policy*  
*Canadian Journal of Economics*  
*Contemporary Policy Issues*  
*Econometrica*  
*Economic Development and Cultural Change*  
*Economic Inquiry*  
*Economic Journal*  
*Economic Modelling*

*Energy Journal*  
*European Journal of Political Economy*  
*Explorations in Economic History*  
*Finanz Archiv/Public Finance Analysis*  
*International Economic Review*  
*International Review of Economics and Finance*  
*International Tax and Public Finance*  
*Journal of the American Taxation Association*  
*Journal of Development Economics*  
*Journal of Economic Education*  
*Journal of Economics and Business*  
*Journal of Environmental Economics and Management*  
*Journal of Human Resources*  
*Journal of Income Distribution*  
*Journal of Industrial Economics*  
*Journal of Money, Credit, and Banking*  
*Journal of Political Economy*  
*Journal of Public Economics*  
*Journal of Public Economic Theory*  
*Michigan Academician*  
*National Tax Journal*  
*Oxford Economic Papers*  
*Perceptual and Motor Skills*  
*Public Finance Quarterly*  
*Public Finance Review*  
*Quarterly Review of Economics and Business*  
*Quarterly Review of Economics and Finance*  
*RAND Journal of Economics*  
*Review of Economics and Statistics*  
*Scandinavian Journal of Economics*  
*Social Science Quarterly*  
*Southern Economic Journal*  
*Structural Change and Economic Dynamics*

National Science Foundation  
Social Sciences and Humanities Research Council of Canada  
United States Congress, Joint Committee on Taxation

Hunter College of the City University of New York  
Ohio State University  
Rice University  
University of Melbourne  
University of New Hampshire  
University of Western Ontario

The Alliance to Save Energy  
Blackwell Publishing  
The Brookings Institution  
Cambridge University Press  
The Dryden Press  
Harper and Row, Publishers, Inc.  
Richard D. Irwin, Inc.  
The MIT Press  
Scott, Foresman and Company  
South-Western Publishing Company  
State University of New York Press  
John Wiley & Sons  
Worth Publishers

***Dissertation Committees Chaired:***

Inkyo Cheong  
Scott Darragh  
Kiwon Kang  
Jae-Jin Kim  
Sang Kyum Kim  
Taejoo Kim  
Yoon Sang Kim  
Jaimin Lee  
John Navin  
Young Hoon Seo  
Woo Jin Youn

***Other Dissertation Committees:***

Kampon Adireksombat  
Rui Benfica  
Jason Davis  
Jeremy Duff  
John Brown  
Jeffrey Guilfoyle  
Heinz Jansen  
Marianne Johnson  
David Kelly  
Daniel Lewis  
Steven Medema  
Elda Pema  
Robert Wassmer

***Interviews With Print Media:***

*Alpena* (Michigan) *News*  
*Ann Arbor News*  
Associated Press

*Automotive News*  
Booth News Service  
*Business Direct Weekly*  
*Business Review of Lansing and Jackson*  
*Business Week*  
*Cadillac (Michigan) News*  
Capital News Service  
*Charleston (South Carolina) Post and Courier*  
*Cherry Hill (New Jersey) Courier Post*  
*Chicago Tribune*  
*Christian Science Monitor*  
*City Pulse (Lansing, MI)*  
*Crane's Detroit Business*  
*Detroit Free Press*  
*Detroit News*  
*Environment and Energy Daily*  
*Flint (Michigan) Journal*  
*Forbes*  
Gannett News Service  
*Gaylord (Michigan) Herald Times*  
Gongwer News Service  
*Grand Rapids (Michigan) Press*  
*Greater Lansing Business Monthly*  
*Greenville (Michigan) Daily News*  
*Holland (Michigan) Sentinel*  
*Howell (Michigan) Press and Argus*  
*International Magazine (International Studies and Programs, Michigan State University)*  
*Jackson (Michigan) Citizen Patriot*  
*Kalamazoo Gazette*  
*Lansing State Journal*  
*Las Vegas Review Journal*  
*Los Angeles Times*  
*Macomb (Michigan) Daily News*  
*Metro Parent*  
*Michigan Planner*  
*Michigan Retailer*  
Mirs Newsletter  
*MSU Alumni Magazine*  
*News400 Magazine*  
*Oakland (Michigan) Business Review*  
*Oakland (Michigan) Press*  
*Petoskey (Michigan) News Review*  
*Philadelphia Inquirer*  
*Port Huron (Michigan) Times Herald*  
Rapid Growth Media  
*Raleigh (North Carolina) News and Observer*  
*Realtor Magazine*  
The Rushford Report  
*Saginaw (Michigan) News*

*State News* (East Lansing, MI)  
*Today's Machining World*  
*Toledo (Ohio) Blade*  
*Traverse City (Michigan) Record Eagle*  
*Upper Peninsula Business Today*  
*USA Today*  
*Ward's Auto World*  
*Wall Street Journal*  
*Washington Observer*  
*Washington Post*

***Interviews With Radio:***

ARD German Radio  
BBC Radio  
CNN Radio (Atlanta)  
Impact 89 FM (East Lansing, MI)  
Interlochen Public Radio (Interlochen, MI)  
Marketplace Radio  
Michigan Radio (Ann Arbor, MI)  
Michigan Public Radio Network  
Michigan Talk Radio Network  
National Public Radio  
WDET Radio (Detroit)  
WILS AM (Lansing, MI)  
WITL Radio (Lansing, MI)  
WJR Radio (Detroit)  
WKAR Radio (East Lansing, MI)  
WLBY Radio (Ann Arbor, MI)  
WNEM News Radio (Flint, MI)  
WQTX Radio (Lansing, MI)  
WTCM Radio (Traverse City, MI)  
WWJ Radio (Detroit)

***Interviews With Television:***

Bloomberg Television News  
CBC Television  
CBS News  
Fox News  
Meridian Township (Michigan) Home TV  
The News Hour with Jim Lehrer  
WEYI-TV Channel 25 (Saginaw, MI)  
WGVU-TV Channel 35 (Grand Rapids, MI)  
WILX-TV Channel 10 (Lansing, MI)  
WJBK Fox 2 Detroit  
WLAJ-TV Channel 53 (Lansing, MI)  
WLNS-TV Channel 6 (Lansing, MI)  
WOOD-TV Channel 8 (Grand Rapids, MI)

WSYM-TV Channel 47 (Lansing, MI)  
WXYZ-TV Channel 7 (Southfield, MI)  
WZZM-TV Channel 13 (Grand Rapids, MI)

*Interview with Online Media:*  
ForbesAuto.com